

- 1 ZSXTWK-2
- 2 By Senator Orr
- 3 RFD: Finance and Taxation Education
- 4 First Read: 09-May-23
- 5 2023 Regular Session



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5	A BILL
6	TO BE ENTITLED
7	AN ACT
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9	To create the School Principal Leadership and Mentoring
10	Act and the Alabama Principal Leadership Development System
11	for public K-12 education; to provide for the creation and
12	implementation of a mentoring program for new principals and a
13	continuing professional learning program for principals and
14	assistant principals; and to provide annual stipends for each
15	principal and assistant principal who satisfactorily completes
16	the program.
17	BE IT ENACTED BY THE LEGISLATURE OF ALABAMA:
18	Section 1. This act shall be known and may be cited as
19	the School Principal Leadership and Mentoring Act.
20	Section 2. For the purposes of this act, the following
21	terms shall have the following meanings:
22	(1) BOARD. The State Board of Education.
23	(2) DEPARTMENT. The State Department of Education.
24	(3) DESIGN TEAM. The group of individuals appointed to
25	design the Alabama Principal Leadership Development System
26	including, but not limited to, school leadership standards,
27	principal leadership framework, design of a leadership
28	academy, ongoing professional learning, mentoring, evaluation



29 system, or any other aspect the design team determines 30 necessary for the growth and development of successful school 31 administrators.

32 (4) HIGH-POVERTY SCHOOL. A school that has a free and 33 reduced federal lunch student percentage of 75 percent or 34 greater as determined by the most recent data posted or that 35 provides meals to all students through the community 36 eligibility provision.

37 (5) LOW-PERFORMING SCHOOL. Any school that is identified as a Comprehensive Support and Improvement School, 38 39 a Targeted Support and Improvement School, an Additional Targeted Support and Improvement School, a school with a D or 40 F grade as defined by the Alabama Education Report Card, 41 42 Chapter 6C of Title 16, Code of Alabama 1975, or a full 43 support school or limited support school as defined by the Alabama Literacy Act, Chapter 6G of Title 16, Code of Alabama 44 45 1975, or the Alabama Numeracy Act, Chapter 6H of Title 16, 46 Code of Alabama 1975.

47 (6) MENTORING. A long-term relationship between a new 48 principal mentee and a trained principal mentor that fosters 49 the professional, academic, or personal development of the 50 principal mentee.

51 (7) NEW PRINCIPAL. A principal who is serving in his or52 her first or second year as a principal.

(8) PRINCIPAL. An individual who is certified for the position of principal, as prescribed by the board, and who is employed full-time by a local board of education as the chief school administrator of a public school.



(9) PRINCIPAL MENTEE. A new principal who is
participating in a mentoring relationship with a more
experienced principal through which the principals may further
define and articulate core values, grow instructional
leadership competencies, and develop professional confidence.

(10) PRINCIPAL MENTOR. An experienced school
administrator who guides new principals in defining and
articulating core values, growing instructional leadership
competencies, and developing professional confidence.

(11) PROFESSIONAL LEARNING. A comprehensive, sustained,
job-embedded, and collaborative approach to improving the
effectiveness of principals in elevating student achievement
through professional study.

(12) PROFESSIONAL LEARNING UNIT. A content-driven, 70 71 long-term unit of professional study for instructional leaders that fully addresses all knowledge and ability indicators 72 under at least one of the Alabama Standards for School 73 74 Leaders, or a professional study that constitutes a 75 professional learning unit that requires multiple professional 76 learning experiences over time and is aligned with the Alabama 77 Standards for School Leadership, the Principal Leadership 78 framework, and the Alabama Standards for Professional 79 Learning.

80 (13) PROGRAM. The Alabama Principal Leadership
81 Development System created by this act.

82 (14) SCHOOL. A public school located in the state and
83 providing instruction in grades preK-12, or any configuration
84 of those grades.



85 (15) SCHOOL ADMINISTRATOR. Includes principals and86 assistant principals.

87 (16) SUPERINTENDENT. The State Superintendent of88 Education.

89 Section 3. (a) (1) A design team shall be appointed to 90 develop the program. In selecting design team members, the 91 superintendent may consult with professional associations that 92 primarily serve school administrators, higher education 93 partners, and others to facilitate a design team with expertise in elementary, middle, and high school leadership, 94 95 as well as curriculum, school climate, data management, assessment, instruction, mentoring, and other areas necessary 96 97 for leading a school with high expectations for academic 98 achievement and growth and a positive school climate. At a 99 minimum, the membership of the design team shall include all 100 of the following:

a. The State Superintendent of Education, or his or herdesignee.

b. Three serving principals, including a high school,
middle school, and elementary school principal appointed by
the Board of Directors of the Council for Leaders in Alabama
Schools.

107 c. Three serving assistant principals, including a high 108 school, middle school, and elementary school assistant 109 principal appointed by the Board of Directors of the Council 110 for Leaders in Alabama Schools.

111 d. Two local superintendents of education appointed by 112 the Board of Directors of the School Superintendents of



113 Alabama.

e. Three serving public school teachers, including a high school, middle school, and elementary school teacher appointed by the Board of Directors of the Alabama Education Association.

118 f. Two members who are each serving as a member of a 119 local board of education appointed by the Board of Directors 120 of the Alabama Association of School Boards.

121 g. One member who is serving as an instructor at an 122 institution of higher education in the state and is familiar 123 with the responsibilities and roles of principals appointed by 124 the Alabama Commission on Higher Education.

h. Two members appointed from the state at-large by theBoard of Directors of the A+ Education Partnership.

127 i. Four members appointed from the state at-large by128 the Governor.

(2) The appointing authorities shall coordinate their appointments to assure the team membership is inclusive and reflects the racial, gender, geographic, urban, rural, and economic diversity of the state.

133 (b) To assist in developing and implementing the 134 program, the department may contract with a professional 135 learning organization in the state that has demonstrated 136 successful experience in providing training to principals in 137 distributive and collaborative leadership. In addition, the 138 design team may contract with a national organization with demonstrated expertise in the most current research related to 139 140 effective principal leadership.



141 (c) The goal of the program is to increase the 142 effectiveness of school administrators resulting in improved 143 academic outcomes for all students. At a minimum, the program 144 shall provide all of the following:

(1) Statewide infrastructure that provides consistent
access to sustained, high-quality professional learning and
mentoring for school administrators.

148 (2) Updated Alabama Standards for School Leadership and
149 Principal Leadership framework to reflect recent research and
150 best practices, which shall replace the Alabama Standards for
151 Instructional Leaders.

(3) Principal Leadership framework, which shall guide development of the program. This framework shall satisfy the requirements of the instructional leadership framework in the Alabama Numeracy Act and shall provide guidance for all of the following:

a. A clear and shared vision for principal leadership,
including the following domains for principal effectiveness:
Visionary leadership, instructional leadership, innovative
leadership, managerial leadership, and relational leadership.

b. Recognizing and supporting excellent instruction through the use of high-quality instructional materials and evidence-based teaching practices.

164 c. Supporting evidence-based best practices of 165 high-quality professional learning.

166 d. Data driven instructional leadership to continuously 167 drive improvement in student achievement, including managing a 168 multi-tiered system of supports to improve student



169 achievement.

e. Effective coaching and management of school-basedacademic coaches.

f. Norms for participation and collaboration incoaching cycles to strengthen teacher practices.

(4) Comprehensive instruction on school leadership and
other relevant topics aligned to the new Alabama Standards for
School Leadership and the Principal Leadership framework.

177 (5) Additional resources for those schools that have 178 difficulty in recruiting and retaining effective school 179 administrators.

(6) Competitive grants or technical assistance, or
both, to encourage local school districts to develop principal
pipeline programs.

183 Section 4. Commencing with the 2023-2024 school year, 184 the design team shall develop the program in three phases, 185 with increasing complexity and accountability, and implemented 186 in the following stages:

187 (1) Commencing with the 2023-2024 school year, each 188 school administrator shall develop a comprehensive 189 professional learning plan to be implemented beginning in the 190 2024-2025 school year, and in each subsequent school year 191 thereafter. In addition to required professional learning 192 units, the plan shall include an additional five days of 193 high-quality professional learning targeted to building skills 194 for school leadership as identified in the annual professional learning plan. The department shall publish a list of 195 196 acceptable professional learning programs, or otherwise



197 approve professional learning experiences for this purpose 198 aligned to the Alabama Standards for School Leadership and 199 Principal Leadership framework including, but not limited to, 200 a menu of microcredentials, additional in-person academies, 201 field experiences, and other advanced work. Each professional 202 learning plan shall include at least one goal related to 203 student academic growth or achievement, or both, and at least 204 one goal for school climate. School administrators in 205 elementary schools shall participate in early literacy and 206 numeracy professional learning recommended by the 207 superintendent for their individual schools as part of their high-quality professional learning plan. 208

(2) Commencing with the 2024-2025 school year, each new principal shall work with a principal mentor for two consecutive years. A principal mentor shall be selected based on his or her successful experience as a school leader and commitment to developing principal mentees in school leadership. A training program for principal mentors shall be developed, or selected, by the design team.

(3) No later than the fall of 2025, a year-long
leadership academy shall be developed by the design team. The
leadership academy shall be aligned to the Alabama Standards
for School Leadership and Principal Leadership framework.

(4) No later than the fall of 2025, the design team, in
partnership with a national expert, shall develop an
evaluation system for all participating school administrators.
The evaluation system shall be aligned to the Alabama
Standards for School Leadership and Principal Leadership



framework and shall include measures of student growth and achievement and all of the following domains for principal effectiveness:

228 a. Visionary leadership.

229 b. Instructional leadership.

230 c. Innovative leadership.

d. Managerial leadership.

e. Relational leadership.

(5) No later than July 1, 2024, the design team shall recommend to the superintendent a schedule for implementation of the program so that all principals shall have the opportunity to begin the program not later than the 2029-2030 school year.

238 Section 5. (a) Any appropriation by the Legislature 239 shall be used, in part, to fund salary supplements and related 240 benefit costs for school administrators and other costs 241 relating to the program.

242 (b) (1) The department shall provide an annual 243 supplement of up to ten thousand dollars (\$10,000) to any 244 principal and up to five thousand dollars (\$5,000) to any 245 assistant principal who successfully completes the program, is 246 employed full-time in a public preK-12 school, and is properly 247 certified by the state. The department shall provide 248 additional supplements of up to five thousand dollars (\$5,000) 249 to any principal and up to two thousand five hundred dollars 250 (\$2,500) to any assistant principal serving in a low-performing school or high-poverty school. The amount of 251 252 any supplement provided by this subdivision is subject to



253 appropriations by the Legislature. Successful completion of 254 the program shall consist of the following:

a. Beginning with all then currently employed
principals and assistant principals, as of October 1, 2024,
annual completion of five additional days of approved,
high-quality professional learning as described in Section 4.

b. Beginning with all newly employed, first-time
principals, as of July 1, 2024, or later, annual completion of
five additional days of approved, high-quality professional
learning and participation in a new school administrator
mentor program.

264 c. Beginning with the 2027-2028 school year, all then 265 currently employed and new principals, in addition to the five 266 additional days of high-quality professional learning, 267 participation in the evaluation system created in Section 4.

d. Beginning with the 2029-2030 school year, all then 268 269 currently employed principals, in addition to the five 270 additional days of high-quality professional learning, 271 participation in the evaluation system created in Section 4 272 and participation in and completion of the year-long 273 leadership academy in accordance with a schedule for 274 completion as developed and disseminated by the 275 superintendent.

e. Beginning with the 2029-2030 school year, for newly employed principals, annual completion of five additional days of high-quality professional learning, participation in the evaluation system created in Section 4, participation and ultimately completion of the mentorship program, and



281 participation in and ultimately graduation from the year-long 282 leadership academy.

(2) Notwithstanding subdivision (1), any individual
employed as a principal on July 1, 2024, shall be exempt from
the mentoring requirement.

(c) Upon completion of the evaluation system, it is the intent of the Legislature that additional supplements be provided to principals who meet or exceed student growth goals as identified through the evaluation system in low-performing schools and high-poverty schools.

291 (d) On or before January 1, 2024, the superintendent shall submit a report to the Legislature detailing the number 292 293 of school administrators expected to receive the annual 294 supplement provided in subsection (b) for the 2025 fiscal 295 year. The report shall be submitted to the Chair of the Senate Finance and Taxation Education Committee, Chair of the House 296 297 Ways and Means Education Committee, and the Legislative Fiscal 298 Officer.

299 Section 6. (a) The Legislature shall annually 300 appropriate to the department an amount sufficient to cover 301 the actual costs of developing and implementing the program 302 including, but not limited to, the awarding of stipends and 303 grants and the hiring of additional staff as necessary. Any 304 appropriations shall be subject to the provisions, terms, 305 conditions, and limitations of the Budget and Financial 306 Control Act, the Budget Management Act of 1976, and this act.

307 (b) The department shall provide technical assistance308 to local boards of education as necessary to ensure compliance



309 with this act.

310 (c) The board may adopt rules as necessary to implement 311 and enforce this act.

312 Section 7. (a) On or before the first legislative day of the 2025 Regular Session, the superintendent shall submit a 313 314 report to the Legislature regarding the design and 315 implementation status of the program. The report shall be 316 submitted to the Chairs of the Senate Finance and Taxation 317 Education Committee, Senate Education Policy Committee, House Ways and Means Education Committee, and House Education Policy 318 319 Committee.

320 (b) On or before the first legislative day of the 2026 321 Regular Session, the superintendent shall submit a report to 322 the Chairs of the Senate Finance and Taxation Education 323 Committee, Senate Education Policy Committee, House Ways and 324 Means Education Committee, and House Education Policy 325 Committee that details all of the following:

(1) The method for identifying exemplary, high-quality
 principal mentors to participate in providing instruction
 through the program.

329 (2) The number of school administrators, by title, who 330 attended the program during the immediately preceding year and 331 the number of those school administrators who successfully 332 completed the program.

333 (3) The number of school administrators, by title,
334 expected to participate in the program during the immediately
335 succeeding year.

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(4) The number of principals who have met or exceeded



337 their student growth goals as identified through the 338 evaluation system.

(5) The manner in which the department expects to measure the success of the program, including measuring improved retention, improvements in school climate, and improved student outcomes.

343 (6) A recommendation concerning whether to continue the 344 program, any recommended changes to the program, and the 345 estimated cost of continuing the program.

346 Section 8. This act shall become effective immediately 347 following its passage and approval by the Governor, or its 348 otherwise becoming law.



349 350 351 Senate

353 to the Senate committee on Finance and Taxation Education 354 355 356 on the calendar: 357 0 amendments 358 359 Read for the third time and passed16-May-23 360 361 as amended Yeas 34 362 363 Nays 0 Abstains 0 364 365 366 367 Patrick Harris, 368 Secretary. 369