

- 1 ZSXTWK-1
- 2 By Senator Orr
- 3 RFD: Finance and Taxation Education
- 4 First Read: 09-May-23

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6 2023 Regular Session



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4	SYNOPSIS:
5	Existing law requires principals and assistant
6	principals to complete five professional learning units
7	every five years specific to serving in those
8	administrative positions beyond the initial
9	instructional leadership certification provided by
10	state institutions of higher education.
11	This bill would create the School Principal
12	Leadership and Mentoring Act.
13	This bill would require the creation and
14	implementation of the Alabama Principal Leadership
15	Development System and would require all principals and
16	assistant principals to attend and satisfactorily
17	complete the program.
18	This bill would provide a mentoring program for
19	principals with less than two years of experience in
20	that position.
21	This bill would also provide annual stipends for
22	each principal and assistant principal who
23	satisfactorily completes the program.
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26	A BILL
27	TO BE ENTITLED

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AN ACT



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30 To create the School Principal Leadership and Mentoring 31 Act and the Alabama Principal Leadership Development System 32 for public K-12 education; to provide for the creation and 33 implementation of a mentoring program for new principals and a 34 continuing professional learning program for principals and 35 assistant principals; to provide annual stipends for each 36 principal and assistant principal who satisfactorily completes 37 the program; and to provide for the correlation between this act and the Alabama Instructional Leadership Framework under 38 39 the Alabama Numeracy Act.

- 40 BE IT ENACTED BY THE LEGISLATURE OF ALABAMA:
- Section 1. This act shall be known and may be cited as the School Principal Leadership and Mentoring Act.
- Section 2. For the purposes of this act, the following terms shall have the following meanings:
- 45 (1) BOARD. The State Board of Education.
- 46 (2) DEPARTMENT. The State Department of Education.
- design the Alabama Principal Leadership Development System
 including, but not limited to, standards and protocols for a
 leadership academy, ongoing professional learning, mentoring,
 model evaluation, and any other aspect the design team
 determines necessary for the growth and development of
- 53 successful school administrators.
- 54 (4) LOW-PERFORMING SCHOOL. The same as defined as a
- 56 (5) MENTORING. A long-term relationship between a new

failing school under Section 16-6D-4, Code of Alabama 1975.



- 57 principal mentee and a trained principal mentor that fosters
- the professional, academic, or personal development of the
- 59 principal mentee.

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- 60 (6) NEW PRINCIPAL. A principal who is serving in his or 61 her first or second year as a principal.
- (7) PRINCIPAL. An individual who is certified for the position of principal, as prescribed by the board, and who is employed full time by a local board of education as the chief

school administrator of a public school.

- 66 (8) PRINCIPAL MENTEE. A new principal who is
 67 participating in a mentoring relationship with a more
 68 experienced principal through which the principals may further
 69 define and articulate core values, grow instructional
 70 leadership competencies, and develop professional confidence.
 - (9) PRINCIPAL MENTOR. An experienced school administrator who guides new principals in defining and articulating core values, growing instructional leadership competencies, and developing professional confidence.
 - (10) PROFESSIONAL LEARNING. A comprehensive, sustained, job-embedded, and collaborative approach to improving the effectiveness of principals in elevating student achievement through professional study.
- (11) PROFESSIONAL LEARNING UNIT. A content-driven,
 long-term unit of professional study for instructional leaders
 that fully addresses all knowledge and ability indicators
 under at least one of the Alabama Standards for Instructional
 Leaders, or a professional study that constitutes a
 professional learning unit that requires multiple professional



- 85 learning experiences over time and is aligned with the Alabama
- 86 Standards for Professional Learning.
- 87 (12) PROGRAM. The Alabama Principal Leadership
- 88 Development System created by this act.
- 89 (13) SCHOOL. A public school, including a public
- 90 charter school, located in the state and providing instruction
- 91 in grades prek-12, or any configuration of those grades.
- 92 (14) SCHOOL ADMINISTRATOR. Includes principals and
- 93 assistant principals.
- 94 (15) SUPERINTENDENT. The State Superintendent of
- 95 Education.
- 96 Section 3. (a) (1) A design team shall be appointed to
- 97 develop the program. In selecting design team members, the
- 98 superintendent may consult with professional associations that
- 99 primarily serve school administrators, higher education
- 100 partners, and others to facilitate a design team with
- 101 expertise in elementary, middle, and high school leadership,
- 102 as well as curriculum, school climate, data management,
- 103 assessment, instruction, mentoring, and other areas necessary
- for leading a school with high expectations for academic
- 105 achievement and growth and a positive school climate. At a
- 106 minimum, the membership of the design team shall include all
- 107 of the following:
- 108 a. The State Superintendent of Education, or his or her
- 109 designee.
- 110 b. Three serving principals, including a high school,
- 111 middle school, and elementary school principal appointed by
- the Board of Directors of the Council for Leaders in Alabama



- 113 Schools.
- 114 c. Three serving assistant principals, including a high
- school, middle school, and elementary school assistant
- 116 principal appointed by the Board of Directors of the Council
- for Leaders in Alabama Schools.
- d. One local superintendent of education appointed by
- 119 the Board of Directors of the School Superintendents of
- 120 Alabama.
- 121 e. Three serving public school teachers, including a
- 122 high school, middle school, and elementary school teacher
- 123 appointed by the Board of Directors of the Alabama Education
- 124 Association.
- f. One member who is serving as a member of a local
- 126 board of education appointed by the Board of Directors of the
- 127 Alabama Association of School Boards.
- 128 g. One member who is serving as an instructor at an
- 129 institution of higher education in the state and is familiar
- with the responsibilities and roles of principals appointed by
- the Alabama Commission on Higher Education.
- 132 h. Two members appointed from the state at-large by the
- 133 Board of Directors of the A+ Education Partnership.
- i. Four members appointed from the state at-large by
- the Governor.
- 136 (2) The appointing authorities shall coordinate their
- 137 appointments to assure the team membership is inclusive and
- 138 reflects the racial, gender, geographic, urban, rural, and
- 139 economic diversity of the state.
- 140 (b) To assist in developing and implementing the



program, the department may contract with a professional learning organization in the state that has demonstrated successful experience in providing training to principals in distributive and collaborative leadership.

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- (c) The goal of the program is to increase the effectiveness of school administrators resulting in improved academic outcomes for all students. At a minimum, the program shall provide all of the following:
- (1) Statewide infrastructure that provides consistent access to sustained, high-quality professional learning and mentoring for school administrators.
- 152 (2) Comprehensive instruction on school leadership and
 153 other relevant topics consistent with new leadership standards
 154 recommended by the design team and adopted by the board to
 155 realize the mission of enhancing school leadership among
 156 school administrators and resulting in improved academic
 157 outcomes for all students.
- 158 (3) Additional resources for those schools that have
 159 difficulty in recruiting and retaining effective school
 160 administrators.
- 161 (4) Competitive grants or technical assistance, or
 162 both, to encourage local school districts to develop principal
 163 pipeline programs.
- Section 4. Commencing with the 2023-2024 school year,
 the design team shall develop the program in three phases,
 with increasing complexity and accountability, and implemented
 in the following stages:
 - (1) Commencing with the 2023-2024 school year, each



169 school administrator shall develop a comprehensive

170 professional learning plan to be implemented beginning in the

171 2024-2025 school year, and in each subsequent school year

172 thereafter. In addition to required professional learning

units, the plan shall include an additional five days of

174 high-quality professional learning targeted to building skills

for school leadership as identified in the annual professional

176 learning plan. The department shall publish a list of

acceptable professional learning programs, or otherwise

178 approve professional learning experiences for this purpose

including, but not limited to, a menu of microcredentials,

180 additional in-person academies, field experiences, and other

advanced work. Each professional learning plan shall include

at least one goal related to student academic growth or

achievement, or both, and at least one goal for school

184 climate.

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- 185 (2) Commencing with the 2024-2025 school year, each new
- 186 principal shall work with a principal mentor for two

187 consecutive years. A principal mentor shall be selected based

on his or her successful experience as a school leader and

189 commitment to developing principal mentees in school

190 leadership. A training program for principal mentors shall be

developed, or selected, by the design team.

192 (3) No later than the fall of 2025, a year-long

193 leadership academy developed by the design team shall be

194 established to do all of the following:

a. Cultivate effective school leaders who engage with

196 their schools and the community.



- b. Serve as a catalyst for meaningful and productivechange.
- 199 c. Recognize and develop excellent instruction.
- d. Create and sustain a culture of continuous learning.
- 201 (4) No later than the fall of 2025, the design team, in
- 202 partnership with a national expert, shall develop an
- 203 evaluation system for all participating school administrators.
- The evaluation system shall include measures of student growth
- and achievement and all of the following domains for principal
- 206 effectiveness:
- 207 a. Visionary leadership.
- b. Instructional leadership.
- c. Innovative leadership.
- d. Managerial leadership.
- e. Relational leadership.
- 212 (5) No later than July 1, 2024, the design team shall
- 213 recommend to the superintendent a schedule for implementation
- 214 of the program so that all principals shall have the
- 215 opportunity to begin the program not later than the 2029-2030
- 216 school year.
- 217 Section 5. (a) Any appropriation by the Legislature
- 218 shall be used, in part, to fund salary supplements and related
- 219 benefit costs for school administrators and other costs
- 220 relating to the program.
- (b) (1) The department shall provide an annual
- supplement of ten thousand dollars (\$10,000) to any principal
- 223 and five thousand dollars (\$5,000) to any assistant principal
- 224 who successfully completes the program, is employed full-time



in a public preK-12 school, and is properly certified by the state. The department shall provide additional supplements of five thousand dollars (\$5,000) to any principal and two thousand five hundred dollars (\$2,500) to any assistant principal serving in a low-performing school. Successful

completion of the program shall consist of the following:

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- a. Beginning with all then currently employed principals and assistant principals, as of October 1, 2024, annual completion of five additional days of approved, high-quality professional learning as described in Section 4.
- b. Beginning with all newly employed, first-time principals, as of July 1, 2024, or later, annual completion of five additional days of approved, high-quality professional learning and participation in a new school administrator mentor program.
- c. Beginning with the 2027-2028 school year, all then currently employed and new principals, in addition to the five additional days of high-quality professional learning, participation in the evaluation system created in Section 4.
- 244 d. Beginning with the 2029-2030 school year, all then 245 currently employed principals, in addition to the five 246 additional days of high-quality professional learning, 247 participation in the evaluation system created in Section 4 248 and participation in and completion of the year-long 249 leadership academy in accordance with a schedule for 250 completion as developed and disseminated by the superintendent. 251
 - e. Beginning with the 2029-2030 school year, for newly



253 employed principals, annual completion of five additional days

of high-quality professional learning, participation in the

255 evaluation system created in Section 4, participation and

256 ultimately completion of the mentorship program, and

257 participation in and ultimately graduation from the year-long

leadership academy.

- 259 (2) Notwithstanding subdivision (1), any individual 260 employed as a principal on July 1, 2024, shall be exempt from
- the mentoring requirement.
- 262 (c) Upon completion of the evaluation system, it is the
- 263 intent of the Legislature that additional supplements be
- 264 provided to principals who meet or exceed performance goals in
- low-performing schools.
- 266 (d) On or before January 1, 2024, the superintendent
- shall submit a report to the Legislature detailing the number
- 268 of school administrators expected to receive the annual
- 269 supplement provided in subsection (b) for the 2025 fiscal
- year. The report shall be submitted to the Chair of the Senate
- 271 Finance and Taxation Education Committee, Chair of the House
- 272 Ways and Means Education Committee, and the Legislative Fiscal
- 273 Officer.
- 274 Section 6. (a) The Legislature shall annually
- 275 appropriate to the department an amount sufficient to cover
- the actual costs of developing and implementing the program
- 277 including, but not limited to, the awarding of stipends and
- 278 grants and the hiring of additional staff as necessary. Any
- 279 appropriations shall be subject to the provisions, terms,
- 280 conditions, and limitations of the Budget and Financial



- 281 Control Act, the Budget Management Act of 1976, and this act.
- 282 (b) The department shall provide technical assistance
- to local boards of education as necessary to ensure compliance
- 284 with this act.
- (c) The board may adopt rules as necessary to implement
- 286 and enforce this act.
- Section 7. (a) On or before the first legislative day
- 288 of the 2025 Regular Session, the superintendent shall submit a
- 289 report to the Legislature regarding the design and
- 290 implementation status of the program. The report shall be
- 291 submitted to the Chairs of the Senate Finance and Taxation
- 292 Education Committee, Senate Education Policy Committee, House
- 293 Ways and Means Education Committee, and House Education Policy
- 294 Committee.
- 295 (b) On or before the first legislative day of the 2026
- 296 Regular Session, the superintendent shall submit a report to
- 297 the Chairs of the Senate Finance and Taxation Education
- 298 Committee, Senate Education Policy Committee, House Ways and
- 299 Means Education Committee, and House Education Policy
- 300 Committee that details all of the following:
- 301 (1) The method for identifying exemplary, high-quality
- 302 principal mentors to participate in providing instruction
- 303 through the program.
- 304 (2) The number of school administrators, by title, who
- 305 attended the program during the immediately preceding year and
- 306 the number of those school administrators who successfully
- 307 completed the program.
- 308 (3) The number of school administrators, by title,

- expected to participate in the program during the immediately succeeding year.
- 311 (4) The number of principals who have met or exceeded 312 their student growth goals as identified through the 313 evaluation system.
- 314 (5) The manner in which the department expects to 315 measure the success of the program, including measuring 316 improved retention, improvements in school climate, and 317 improved student outcomes.
- 318 (6) A recommendation concerning whether to continue the 319 program, any recommended changes to the program, and the 320 estimated cost of continuing the program.
- 321 Section 8. School administrators in elementary schools 322 shall participate in early literacy and numeracy professional 323 learning recommended by the superintendent for their 324 individual schools as part of their high-quality professional 325 learning plan. Participation shall satisfy the requirements of 326 Section 16-6H-15, Code of Alabama 1975, which provides for the 327 creation of the Alabama Instructional Leadership Framework 328 under the Alabama Numeracy Act.
- 329 Section 9. This act shall become effective on the first 330 day of the third month following its passage and approval by 331 the Governor, or its otherwise becoming law.